CCF SFH Covered Bonds Program Investor Presentation | January 2025



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2 Market Positioning

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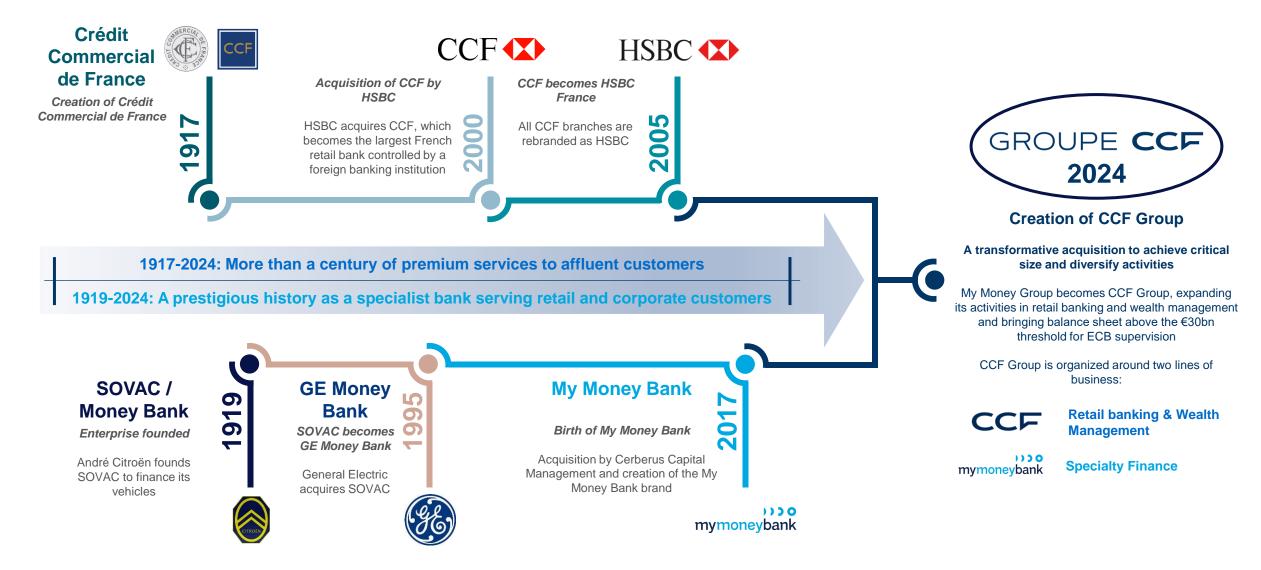


**Company Overview** 

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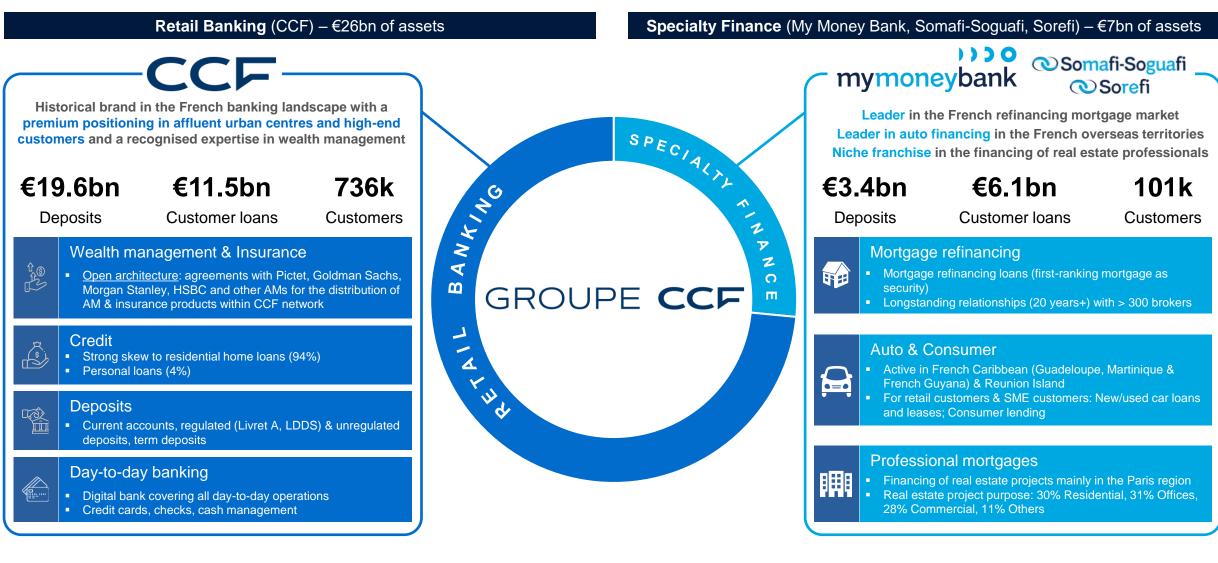
# Our background & strategy

Combining an iconic French retail bank with a longstanding leading specialty finance institution to establish a unique and profitable banking model



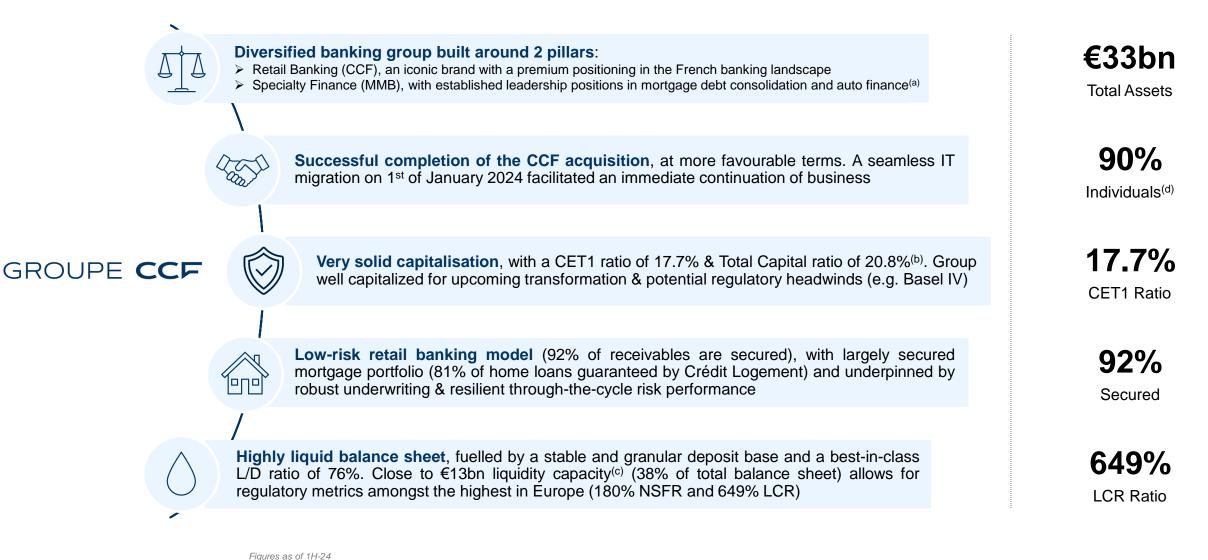
## CCF Group's overview

CCF's premium positioning & recognized expertise in wealth management complemented by My Money Bank's strong positions in specialty markets



# CCF Group credit highlights

A simple and low-risk business model, supported by a strong and highly liquid balance sheet

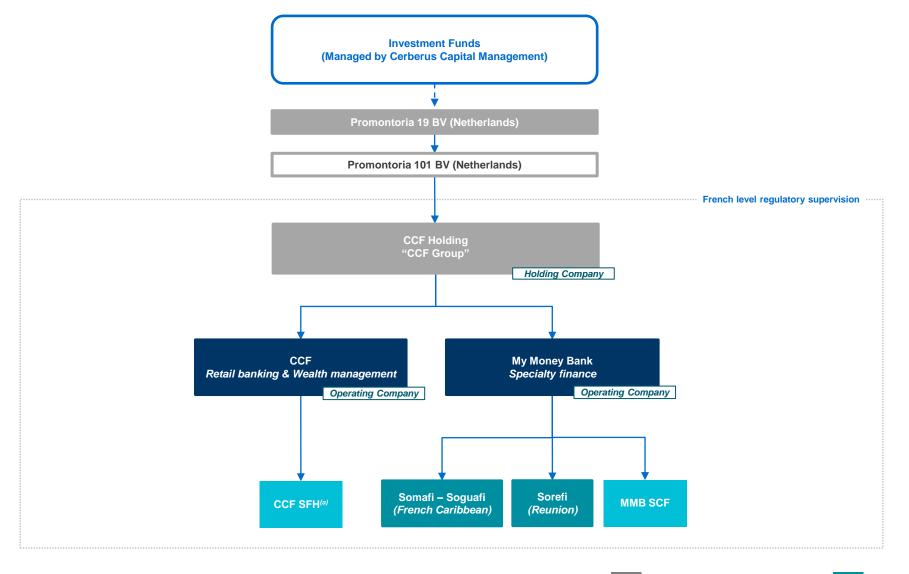


### GROUPE CCF

(a) #2 in refinancing mortgages in mainland France with a c.30-35% market share historically and #1 in auto finance in overseas territories with c.18-22% market share historically
 (b) At CCF Holding sub-consolidated level, and using the Standardized Approach
 (c) Cash and HQLA (post-haircut), as well as additional ECB access capacity provided by non-HQLA securities and retained covered bonds potential
 (d) % Individuals in customer loans

### Group organisational structure

A Group organized around two lines of business, with their dedicated covered bond programs



GROUPE CCF

Non-operating company

Credit institution. Full banking license

Finance company

### **Executive Board**

#### Gradual additions to Executive Board to complement expertise in the context of the CCF acquisition

Appointed as CEO from January 2023, joining from UniCredit Group. 17 years of CEO experience in 13 countries (last position as Head of Italy)

Appointed as Group's CFO in September 2024, Jérôme has devoted a large part of his career to retail banking, notably within the Crédit Agricole Group in management positions in the network and then as CFO of Caisse Brie-Picardie

Tom has more than 25 years of experience in portfolio management. He joined from Blackrock where he spent more than 22 years (last position as Head of Global Credit)

Appointed as Group's Chief Risk Officer from November 2022, joining from La Banque Postale where he served for 6 years (last position as Head of Retail Credit Risk)

Appointed as Group's Chief Operations Officer from February 2024. With more than 25 years of international experience, he joined from UniCredit CEE where he served for 6 years helping in the digital transformation of the bank (last position as Head of Retail)



Niccolo Ubertalli CHIEF EXECUTIVE OFFICER Appointed as Group General Secretary from August 2022, **joining from the ECB** where he served for 8 years after extensive experience at Banque de France

Appointed as Chief Value Officer in October 2023, joining from UniCredit Group. Ian will bring his expertise to improve the Group's use of data and analytics, streamline processes, deliver increased client experience and profitability. Ian has more than 23 years of experience in data management including 16 years in the banking industry

Appointed as Head of Human Resources from April 2024, joining from BNP Paribas Personal Finance (last position as Head of People Strategy) with 15 years of experience in human resources

Appointed as Chief Information Officer in January 2024, after working as **Senior Advisor for Cerberus**. He holds a long career at KBC Group where he held several executive positions in different branches of the group (CTO, COO, CIO). He has 28 years of experience in the financial sector and transformation projects



Jerome Walter CHIEF FINANCIAL OFFICER

Jacques Rouquette







Tom Mondelaers CHIEF INVESTMENT OFFICER



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Samuel Maman CHIEF RISK OFFICER



Pierre-Yves Guegan CHIEF OPERATIONS OFFICER



Jérôme Lachand GROUP GENERAL SECRETARY



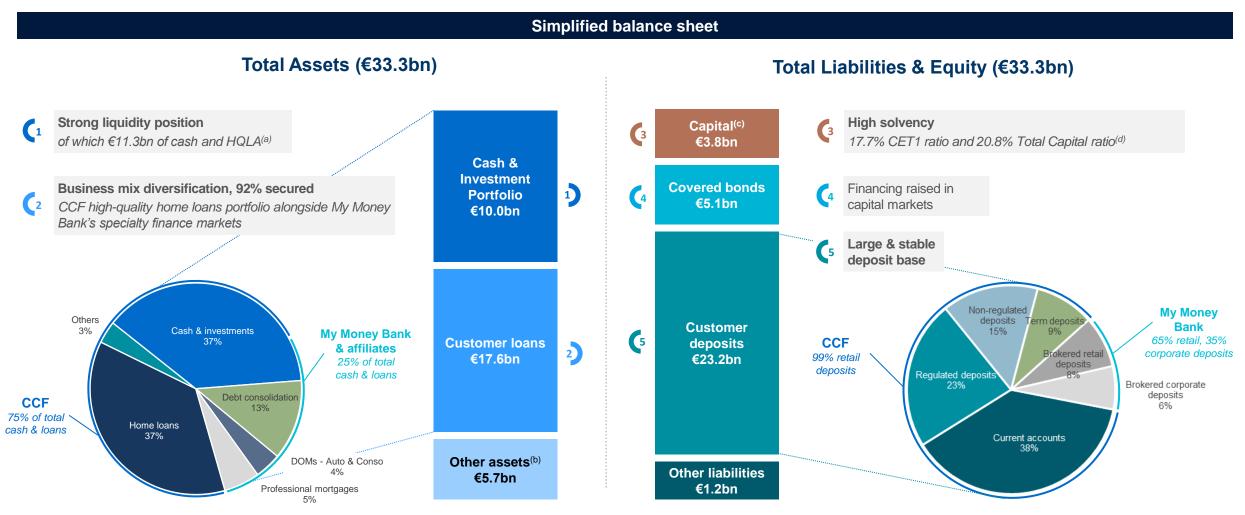
Ian GloverDelphine de Mailly NesleCHIEF VALUE OFFICERHEAD OF HUMAN RESSOURCES



Tom de Witte CHIEF INFORMATION OFFICER

### Simplified balance sheet

Balance sheet expansion bringing business diversification, stable deposits, and robust solvency & liquidity

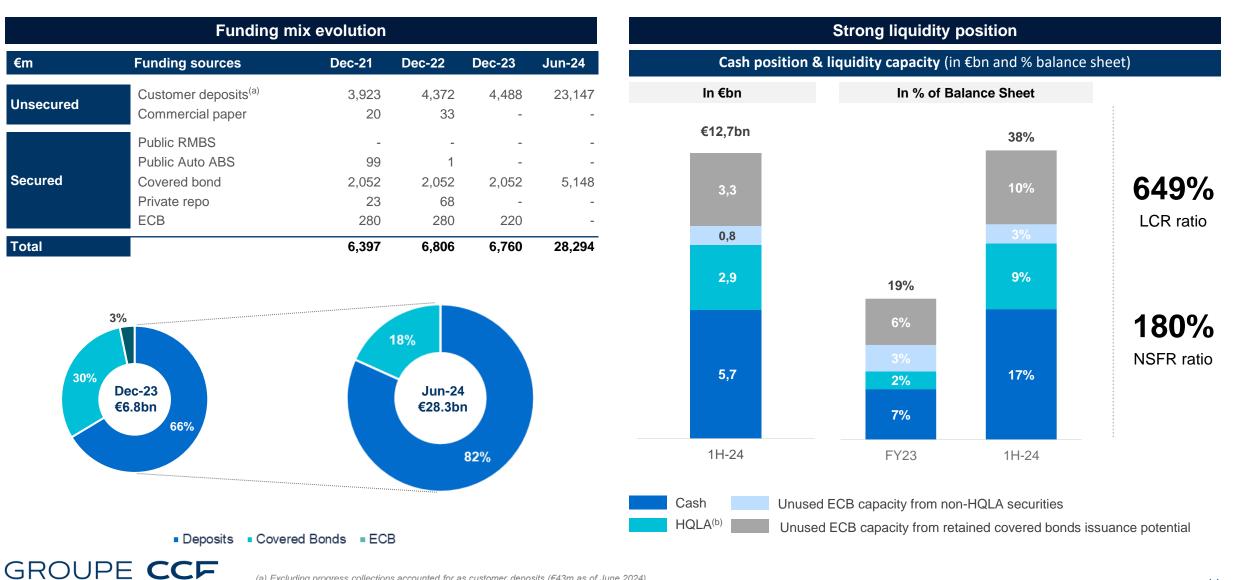


### GROUPE CCF

Figures as of 1H-24 (a) HQLA value (post-haircut) (b) Of which €2.6bn of cash deposited with CDC (centralized portion of Livret A and LDDS) and €1.5bn of Core Deposit Intangible (c) Including outstanding AT1 and T2 (d) At CCF Holding sub-consolidated level

# Funding & Liquidity position

- Strong deposit franchise and reliable access to wholesale funding & large excess liquidity capacity (close to  $\leq 13bn$ ) The group plans to issue  $\leq 1.5bn \leq 2.0bn$  in 2025 under its CCF SFH covered bond program and intends to be a recurring issuer going forward







# CCF | Premier-focused retail banking franchise

A prestigious brand (CCF) focused on its high net worth & premium customers and relying on its longstanding expertise in wealth management

A highly recognised and trusted CCF premium brand in France



- CCF brand highly regarded in France especially by high-end customers, benefiting from a historically strong value proposition and "wealth" perception
- Strong brand recognition & highly positive perception
  - ✓ 74% Assisted notoriety<sup>(a)</sup> (people surveyed know the brand when they are asked whether they know it)
  - ✓ 85% Positive memories<sup>(a)</sup> (for people who know the brand, CCF is positively perceived)
  - ✓ CCF is a brand synonym with trust (75%), positive image (74%), robustness (73%)<sup>(b)</sup>

#### A truly unique high-end / wealth customer base with a high profitability potential

• High share of high-end clients in the customer base, supporting revenues generation



- High customer loyalty, especially among high net worth and premium customers
  - ✓ 12 years median relationship history with CCF across whole customer base... 24 years for high-net-worth individuals

#### Strong team of highly experienced relationship managers & skilled wealth managers

- Branches operated by a loyal staff base with a long experience & proven know-how of catering up for high-end customers
- Network recognised for its excellence in terms of customer satisfaction across all distribution channels:
  - Physical branches<sup>(f)</sup>
  - Remote banking services<sup>(g)</sup>



#### GROUPE CCF (a) Publicis survey – 2022 (b) Post test Le Figaro

(c) High Net Worth customers (>€750k financial assets with CCF) and Premier (>€75k financial assets with CCF) (d) As of 21-May-24 A value proposition adapted to CCF's premium customer base

#### **Relational Excellence**

- Relation quality
- Specialization of client coverage model
- Family banking across life cycle
- Transparent pricing
- Loyalty recognition

#### Expertise

- "Best relationship manager"
- Enhanced advisory approach
- Open, carefully selected and recognised range of financial products
- Flexible and effective credit policy
- Awards professional recognition

#### Fluidity

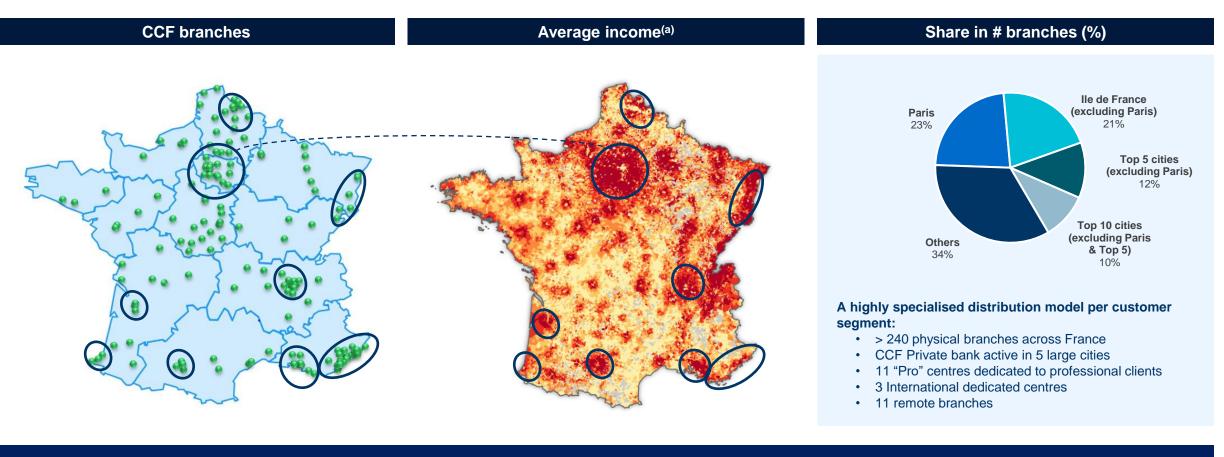
- Digital for simplicity
- Seamless Customer Journey
- Service Commitments / SLAs

(e) Estimated, based on historical data

(f) Ranked #1 in branch satisfaction in 2020, with 87% satisfaction rate for physical branches.

# CCF | Retail & Wealth Management network

A distinctive premium franchise targeting high-end customers in major urban centres and affluent areas with a particular focus on Paris



- > 240 branches spread over France, mostly in big cities (150 cities covered)
- A network focused on metropolitan premium wealth
- ~1% market share in France, but 5% to 10% market share for wealth customers in large French cities
- > 40% of loans and > 35% of deposits located in Île de France (where 31% of France's GDP is located)

### GROUPE CCF

(a) <u>Source INSEE</u>, household's available income divided by the number of consumption units in the household CCF branch

Below €18,282 Between €18,289 and €19,460 Between €19,460 and €20,612 Between €20,612 and €22,268 Above €22,268 No data available

# CCF | Asset quality

High quality credit portfolio underpinned by a robust underwriting

#### Retail Banking (CCF)

- Conservative credit risk appetite and cautious origination process operating within HCSF (Haut Conseil de Stabilité Financière) binding rules
- Use of a combination of statistically-derived scorecards, customer risk rating, affordability assessment and robust policy rules (LTV, DTI cap, disposable income, maximum terms etc.)
- Regular review of scoring and lending policies to ensure emerging trends in the performance of accounts are reflected accurately with necessary evolutions incorporated
- Lending limits on LTV criteria (limited to 90% for Crédit Logement guaranteed loans and 80% for mortgages)



### GROUPE CCF

(a) "Normalized" NPL ratio calculated by adding the portion of excluded loans retained by HSBC to the denominator of the ratio
(b) As of 21-May-24
(c) High Net Worth (>€750k of financial assets held with CCF) or Premier (>€75k) customers, as of 21-May-24
(d) Estimated average annual credit losses through-the-cycle

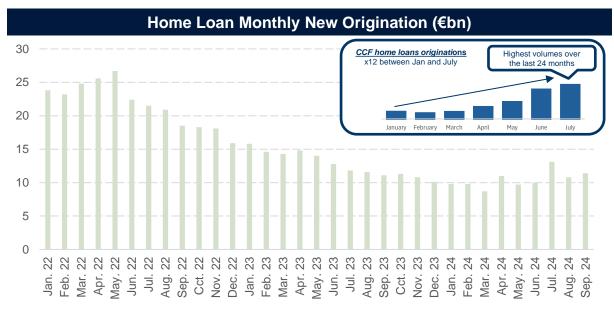


# Focus on the French Home Loan Market



# French Home Loan Market (1/2)

Market gradually restarting in 2024 as rates stabilize after a significant drop in new volumes in 2023



Source: Banque de France

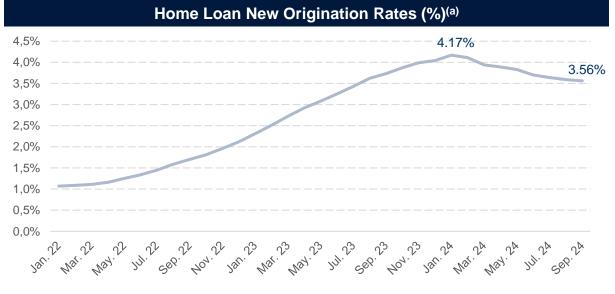
GROUPF CCF

#### Home loans originations in France reached €128.6 billion in 2023, a 41% drop vs 2022:

- Home loans rates are capped in France by a usury rate set quarterly by regulator
- In H2 2022 and most of 2023, in the increasing rates environment, applicable usury rates lagged behind markets' cost of funding, resulting in a significant drop in new loans volumes (as loans were not profitable for lenders)

### Following the stabilization of interest rates in 2024, French home loans market is gradually restarting (with CCF restarting faster than market)

- > Home loans originations are again profitable for banks (usury rates exceed market rates)
- > ECB's policy expected to drive rates lower toward 3%, supporting home loan's demand
- Housing shortages, especially in urban centers, has limited the drop in real estate prices



Source: Banque de France

#### Interest rates and market dynamics:

- Constant decline of home loans rates in France from 2009 to Q1 2022
- Strong rebound of rates since Q2 2022 impelled by ECB monetary policy and inflationary pressures
- Most of market rates increase translated into home loan rates, which peaked at 4,17% in December 2023

(a) Average maturity: 23 years

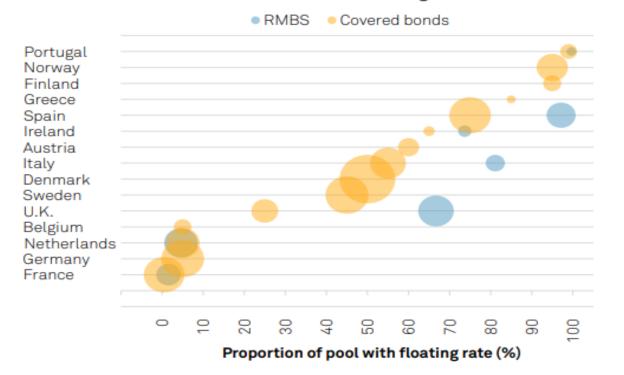
# French Home Loan Market (2/2)

Fixed-rate market with limited indebtedness of borrowers

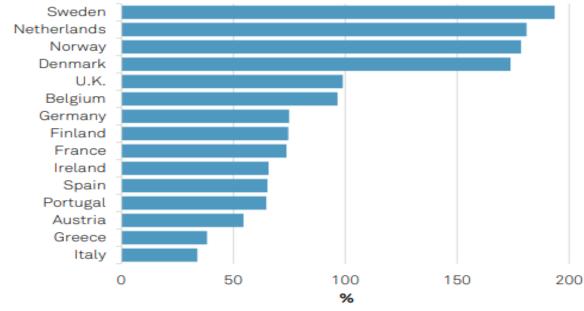
#### A fixed-rate home loan market

#### Limited indebtedness of borrowers

#### Floating-Rate Loans As Proportion Of Pool Bubble size = total volume of debt outstanding



#### Ratio Of Mortgage Debt To Household Disposable Income





# **CCF SFH Covered Bonds Program**

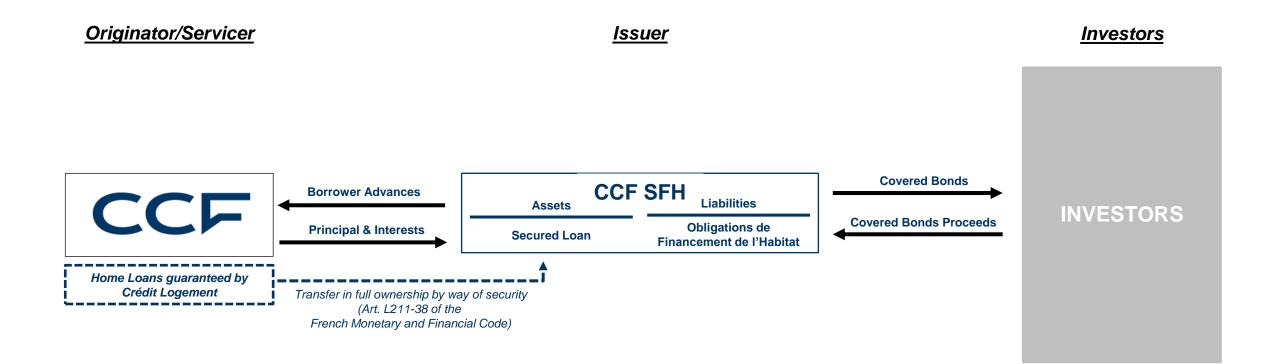
## **CCF SFH Program Overview**

French program with strong structural features aligned with recent regulations & directives

Issuer	CCF SFH					
Key Terms						
Program Size	€10bn					
Collateral	Portfolio of residential home loans guaranteed by Crédit Logement					
Governing Law	French Law					
External Ratings	Covered bonds issued by CCF SFH are rated Aaa by Moody's and / or AAA by S&P					
Maturity Type	Soft Bullet with a maximum 12-month extension					
Listing	Euronext Paris					
Over-collateralisation (OC)	154.9% as of end November 2024 (vs 29.6% S&P requirement)					
ECBC Label	Yes					
European covered bond (premium)	Yes					
Regulatory Treatment						
CRR / CRD IV	Compliance with Art 129.1 CRR					
UCITS	Fully compliant with the UCITS-directive					
LCR	<ul> <li>High Quality Liquid Assets Level 1 classification. Compliance with Art 129 CRR :</li> <li>Rating: Aaa/AAA (credit quality step 1)</li> <li>Asset coverage over-collateralisation requirement of at least 2% met at all time</li> </ul>					
Covered Bond Directive	<ul> <li>Fully compliant with the Directive &amp; "European Premium Covered Bond" label :</li> <li>10% risk weight</li> <li>Extension of maturity for Soft Bullet Notes under specified and non-discretionary triggers</li> <li>Minimum level of 5% over-collateralization</li> </ul>					

### **Program Structure Overview**

Standard French law structure for CCF SFH program



### French Covered Bonds Comparables

	CCF	MMB SCF	BNP PARIBAS	CRÉDIT AGRICOLE HOME LOAN SFH		
Cover Pool Composition	96.3% Home loans 3.7% Substitute assets	98% Home loans 2% Substitute assets	97.7% Home loans 2.3% Substitute assets	99.1% Home loans 0.9% Substitute assets	98.2% Home loans 1.8% Substitute assets	
WA Current Unindexed LTV	52.78%	52.66%	63.85%	59.13%	64.50%	
Average Loan Size (EUR)	117,886	105,526	120,873	62,759	121,113	
Loan Security	100% Guaranteed	100% First lien mortgage	100% Guaranteed	61.1% 1 <sup>st</sup> lien mortgage 38.9% guaranteed	100% Guaranteed	
Оссирапсу Туре	71,5% Owner occupied 12,6% Buy-to-let 6,5% Vacation / 2 <sup>nd</sup> home 9,4% Other	95,3% Owner occupied77,3% Owner occupied1,7% Second homes5,7% Second homes1,3% Buy to Let17% Buy to Let		80,8% Owner occupied 16,1% Buy-to-let 3,1% Vacation / 2 <sup>nd</sup> home	77,4% Owner occupied 18,4% Buy-to-let 4,2% Vacation / 2 <sup>nd</sup> home	
Interest Rate Breakdown	100% Fixed rate	95.6% Fixed rate 4.3% Floating rate 0.1% Other	98.7% Fixed rate 1.3% Floating rate	96.3% Fixed rate 3.7% Floating rate	99.6% Fixed rate 0.4% Floating rate	
Arrears	100% Performing	100% Performing	100% Performing	100% Performing	100% Performing	
Contractual Cover Pool WAL	6.4 yrs*	9.4 yrs	7.8 yrs	7.3 yrs	7.7 yrs	
Outstanding Covered Bonds WAL	3 yrs	4.5 yrs	4.5 yrs	5.1 yrs	5.1 yrs	
Min OC in line with rating	29.59 % (S&P) / 16% (Moody's)	6.25% (S&P) / 15,5% (Moody's)	5.13% (S&P) / 4.2% (Fitch)	6,27% (S&P) / 4.2% (Fitch) / 0% (Moody's)	17.5% (Fitch) / 4.5% (Moody's)	

\* CCF SFH Cover pool expected WAL: 5.0 yrs

Sources: CCF SFH: cover pool as of end September 2024 - Other programs ECBC Label reporting templates available on respective issuer websites as of September 2024; S&P - Q1 25 Global Covered Bond Insights; Fitch - Covered Bond Snapshot file 3Q 24; Moody's - Q3 24 sector monitoring overview

### Outstanding bonds

Recurring issuances since 2018 (only interrupted by the 2023-24 CCF acquisition context)

CCF				MMB SCF									
Program size EUR 10bn			Program size				EUR 10bn						
Notes O	Notes Outstanding Principal Amount EUR 3 980 million			Notes Outstanding Principal Amount         EUR 2 400 million									
Issuance	Settlement Date	Principal €m	Interest Type	Re-offer	Final Maturity date	ISIN	Issuance	Settlement Date	Principal €m	Interest Type	Re-offer	Final Maturity date	ISIN
Benchmark	17 April 2018	1 000	Fixed	MS + 10bp	17 April 2025	FR0013329638	Benchmark	31 Oct. 2018	500	Fixed	MS + 21bp	31 Oct. 2025	FR0013368263
Benchmark	22 March 2022	1 250	Fixed	MS + 20bp	22 March 2027	FR00140099G0	Private	1 March 2019	50	Fixed	private	1 March 2039	FR0013406402
Benchmark	28 June 2022	750	Fixed	MS + 25bp	28 June 2028	FR001400AEA1	Private	28 March 2019	25	Fixed	private	28 March 2034	FR0013411691
Benchmark	7 Sept. 2022	500	Fixed	MS + 25bp	7 Sept. 2032	FR001400CK81	Private	15 April 2019	25	Fixed	private	15 April 2031	FR0013414380
Retained	5 Dec. 2024	480	Fixed	n.d.	5 Dec 2036	FR001400UK55	Benchmark	17 Sept. 2019	500	Fixed	MS + 27bp	17 Sept. 2029	FR0013447075
							Benchmark	14 Oct. 2020	500	Fixed	MS + 18bp	14 Oct. 2030	FR00140004Q9
							Benchmark	30 Sept. 2021	500	Fixed	MS + 8bp	20 Sept. 2031	FR0014005H24
							Retained	14 April 2022	300	Fixed	n.d.	14 April 2025	FR0014009N63

# 5 CCF SFH Cover Pool



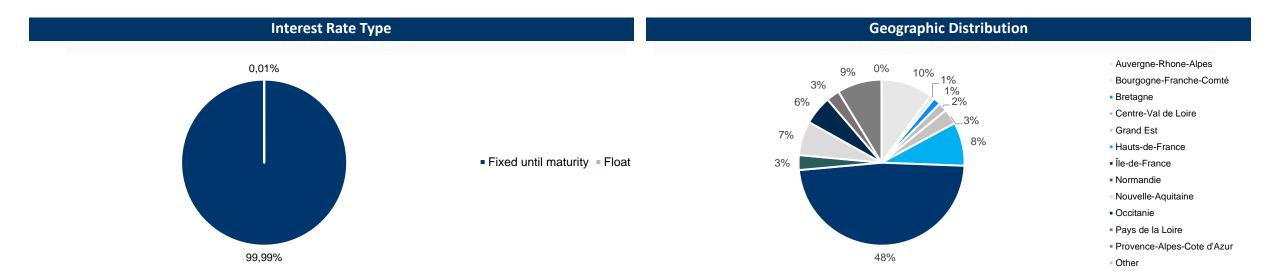
### CCF SFH Cover Pool Characteristics (1/3)

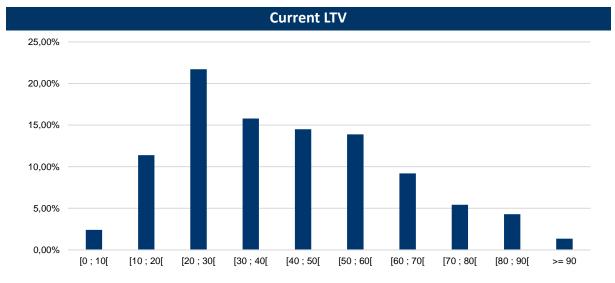
Cover Pool		Employment Distribution				
Number of Loans	44 886	2%_0%				
Original Principal Balance	8 911 131 660	12%	Employed			
Current Principal Balance	5 307 860 213	8%	Pensioner			
Average Original Principal Balance	198 528		Civil Servant			
Average Current Principal Balance	118 252	2%				
Maximum Loan Balance	954 929		Self-employed			
Maximum Remaining Term (Month)	297		Unemployed			
Weighted Average Original LTV	68,76%	76%	Other			
Weighted Average Current LTV	41,90 %					
Weighted Average Loan-To-Income at Origination	15,90%	Occupancy Type				
Weighted Average Remaining Term (Months)	141					
Weighted Average Seasoning (Months)	75,1	21,84%	<ul> <li>Owner Occupied</li> </ul>			
Weighted Average Interest Rate	1,46%					
Current Principal Balance (Fixed rate)	5 307 546 583		<ul> <li>Second home</li> </ul>			
% Fixed rate Loans	99,99%	11,01%				
Current Principal Balance (Variable rate)	313 630	61,50%	Buy-to-let			
% Variable rate Loans	0,01%	5,65%				
% 10 largest exposures	0,16%		Other			

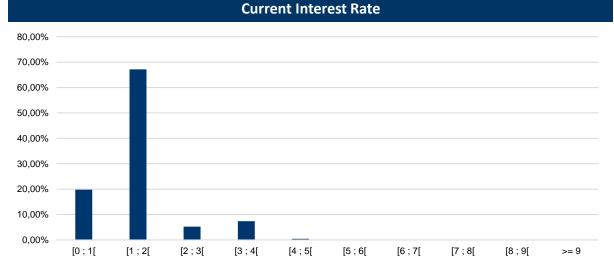
Source: cover pool as of end November 2024



### CCF SFH Cover Pool Characteristics (2/3)

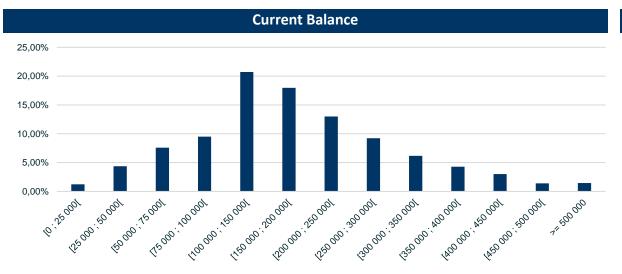




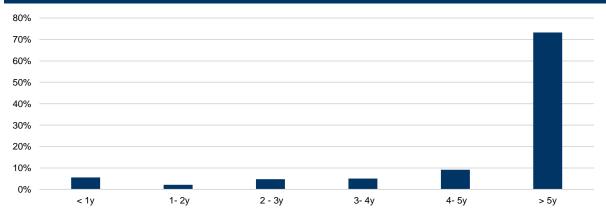


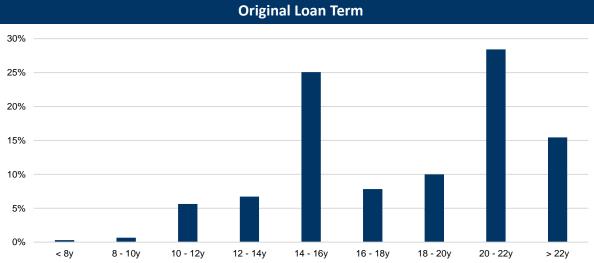
Source: cover pool as of end November 2024

### CCF SFH Cover Pool Characteristics (3/3)

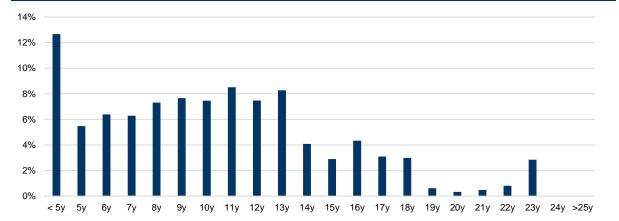


#### Seasoning





**Remaining Term** 



Source: cover pool as of end November 2024







### **CCF Group - Contacts and Investor Information**



• Detailed investor reporting on CCF SFH and MMB SCF covered bonds programs are available on our investor website: https://www.groupeccf.fr/en/investors-area

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